



# Annual Report

— 2021-22

[SILKYOAKS.ORG.AU](http://SILKYOAKS.ORG.AU)

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# About Us

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We are a charity, who for over 80 years has been helping people experiencing vulnerability and disadvantage achieve hope for a brighter tomorrow. Since 1940, we have responded to the needs of our community, providing a range of high quality social care, therapeutic and early childhood services.

We are motivated by our Christian faith and by our vision to see people and communities thrive. We enthusiastically partner with other organisations and government agencies to achieve the right mix of services and supports for our clients.

## LEGISLATIVE CONTEXT

Silky Oaks Children's Haven is a public benevolent institution operating under Letters Patent pursuant to the Religious, Educational and Charitable Institutions Act 1861-1967. Silky Oaks Children's Haven is registered as a charity in pursuance of the provisions of the Collections Act 1966.



# Vision, Mission and Core Values

## OUR VALUES

1

### COMMITMENT

We believe that every person matters and support them as long as they need help. We act with courage, dedication, commitment, and resilience to advocate for their needs and help them achieve their goals.

2

### SAFETY AND WELLBEING

We offer kind, caring, and inclusive services which protect people's human rights, safety and wellbeing.

3

### EFFECTIVENESS

We deliver high quality services that make best use of our resources and lead to effective outcomes. We encourage feedback that helps us continually improve.

4

### RESPECT

We appreciate diversity and show respect for people's individual needs, preferences, capabilities, culture and choices.

5

### INTEGRITY

We are transparent, honest, open and ethical in our work.

6

### COLLABORATION

We value the expertise of our partners and our clients and enthusiastically collaborate with them to achieve the best possible outcomes

7

### INNOVATION

We are agile, adaptable, innovative and proactive in the way we anticipate and respond to challenges and opportunities.

## OUR VISION



Our vision is to support people and communities to thrive.

## OUR MISSION



Our mission is to provide a tailored range of high quality social care, therapeutic and early childhood services. We promote people's human rights, safety and wellbeing through a kind, caring and inclusive partnership approach. We stick with people to help them find hope and achieve lasting solutions.

## THE OUTCOMES WE PURSUE



- **Out-of-home care:** More children and young people in out-of-home care will be supported, safe and well, have positive connections to family and culture, and are engaged with education, employment and social opportunities.
- **Therapy:** More people will be accessing affordable, high quality therapy services that help them to live well.
- **Youth outreach:** More young people will be receiving tailored wrap around supports in their own communities.
- **Childcare:** Vulnerable families and children with additional needs will be receiving accessible, high quality early childhood services.
- **Opportunity shop:** More people will be supported to live well through access to affordable high quality clothing and household items.
- **Homelessness services:** More families will be living in sustainable and secure accommodation of their choice.

# CEO Update

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It is not possible to imagine the length and breadth of Silky Oaks from outside the organisation. The work our team does daily is agile, responsive, and often determined by unfortunate crisis. Nevertheless, our team is driven to support people and communities to thrive.

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One of our most difficult tasks is measuring impact and outcomes to the people we serve. This report seeks to provide updates, insight, celebrations of impact, identification of challenges, and most importantly, highlight the life-changing outcomes achieved by our dedicated team.

The demand upon our services has been greater than ever before. The number of vulnerable people has been growing. The number of those needing assistance, counselling and psychology, financial and housing assistance, the number of families struggling, and the number of younger people seeking all types of assistance has increased dramatically. All program areas have been stretched to new limits by the second and third waves of the pandemic, the challenges of workforce shortages in Australia, and limited funding and resources.

## SILKY OAKS IS A PEOPLE BUSINESS

Our clients, our customers and residents, young and old, families and singles, men and women, no matter what their background, their history, their experiences, have all been impacted by the dedication and calibre of our passionate team. This team comprises of volunteers, community partners, and staff.

We are grateful for the generosity of our funding partners, financial and in-kind donors, trusts and foundations, and prayer partners around Australia. In a time of increased uncertainty and growing need, we cannot thank you enough for enabling the work we do to continue.



I trust you will enjoy reading this year's annual report.

**AARON THIRKETTLE**  
CEO

# Chairman Update



It has been a privilege to have been Chairman of the Board of Governance of Silky Oaks Children's Haven for many decades. While it is with sadness to advise that this is the last time I will write my remarks; I am so grateful and excited to be transitioning the baton to our new Chairman, Mr Jonathan Darnell.

I reflect on the devotional thoughts presented at the Board meeting for July 2021 titled: Life Through The Spirit Of God. This devotion comes from the Bible in the book of Romans. The final verses, of chapter eight read as follows:

**“For I am convinced that nothing can ever separate us from God’s love. Death can’t, and life can’t. The Angels won’t, and all the powers of hell itself cannot keep God’s love away. Our fears for today, our worries about tomorrow, or where we are—high above the sky, or in the deepest ocean—nothing will ever be able to separate us from the love of God demonstrated by our Lord Jesus Christ, when He died for us.”**

This assurance is available to all who repent of their wrongdoing and believe that Jesus Christ is the Son of the almighty living God.

## THE FOLLOWING ACTIVITIES WERE ACHIEVED THROUGHOUT THE LAST 12 MONTHS:

- Silky Oaks completed the necessary registration and on-boarding requirements as a participating institution in the National Redress Scheme.
- The Board completed financial literacy training to further develop awareness and understanding of fiscal responsibilities as a director.
- Recruitment of additional directors to the Board with specific complimentary skillsets was undertaken.
- The Board completed the annual performance appraisal of the CEO and thanked him, the Core Leadership Team, and workers for their outstanding efforts in both financial and outcomes performance measurement.
- All directors participated in monthly professional development activities to ensure the Board have the skills, information, and competency to complete their governance roles effectively.
- Continued support and implementation of the Stronger Together Appeal attracted financial donations to further support the response efforts to increased service demand.
- Began investigating insurance coverage limitations and

various sector-based changes to physical and sexual abuse exclusions for community services organisations.

- A refreshed website was launched.
- Recertification under the Human Services Quality Standards was achieved enabling the continued service delivery within all program areas.
- Acknowledgement of the passing away of a longstanding Corporation Member, Mr Graham Forward.
- Acknowledgement of Tracey Longley, Director of Early Years and the educators for their efforts in making a difference through inclusion support work.
- Acknowledgement of retiring director, Kay McCallum for her faithful service in a variety of roles over the last 45 years.

## THE FOLLOWING DIRECTOR MOVEMENTS OCCURRED THIS YEAR:

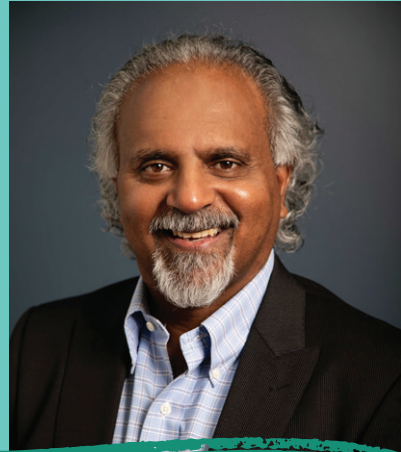
- Kay McCallum retired as a director
- Allan Grant retired his position as Chairman and continued on as a director
- Jonathan Darnell was elected to the position of Chairman
- Thiago Oliveira joined as a director

# Board of Governance

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ALLAN GRANT  
CHAIRMAN



JONATHAN DASS  
DEPUTY CHAIRMAN



JANICE JOHNSON  
SECRETARY



RON LAWRENCE  
TREASURER





DANIEL RAFFELL  
DIRECTOR



JONATHAN DARNELL  
DIRECTOR



LEDA BARNETT  
DIRECTOR



THIAGO OLIVEIRA  
DIRECTOR

# Programs



## RESIDENTIAL OUT-OF-HOME CARE

### PROGRAM SUMMARY:

Our Residential team provide fully supported accommodation to children and young people under the age of 18 years, in need of protection, and who are unable to live safely with their parents.

We provide a safe, therapeutic, out of home living environment to facilitate recovery from the impacts of physical, psychological and emotional trauma resulting from their experiences of harm or risk of harm. The service is delivered in line with the Hope and Healing Framework for residential care, which sets out the foundation for caring and working with young people in a way that is trauma informed.

**We aim to ensure that our children and young people are safe and healthy; have a sense of belonging and wellbeing, whilst being supported to achieve their potential.**

The program also focuses on developing independent living skills to assist children and young people to live a full and meaningful life in the community.

Our Residential team operates from client-centred and strengths-based frameworks. Our children and young people are considered as the centre of everything we do because we believe they are the experts in their own lives. Our children and young people are encouraged to be active in program planning and providing feedback to help shape their time in our care.

### PROGRAM HIGHLIGHTS:

The Residential Program considers itself fortunate to have had the opportunity to build strong relationships with our children and young people, the majority of which have remained with us for many years. As a result, 10 out of 18 young people currently cared for are now 15 years of age and over, placing great emphasis on effective transition-to-adulthood and out-of-care planning.



**CLIENT OUTCOMES & GOOD NEWS:**

We often work with sibling groups over a long period of time. A family of 6 siblings came into our care in 2015 and we have walked with them as they have transitioned into independence (from 18 years of age). The youngest and final sibling in our care, now 15 years old, has transitioned from a nervous and often volatile child who was disengaged from primary school into a confident young man with maturity. He is currently finishing year 10 studies with the ability to express his needs and feelings with ease. He expressed his desire to engage in a hands-on tradie type of job and aspires to keep stable and fulfilling employment when he is older and one day own an expensive car.

His school has supported him and helped him to engage in work experience and other opportunities to learn different trades. An outreach support worker that was previously engaged with Silky Oaks had reconnected with this young man and through this reconnection, the school, Child Safety Officers (CSO) and everyone involved, he is now doing work experience at a marine facility in Redland Bay. He attends every Monday from 7:30am to 3:30pm and he has learned a range of skills such as repairing, painting, and varnishing boats, as well as working on engines. He is an incredible young man.



**STATISTICS**

90%

of children and young people placed with us are engaged in learning or earning activities

78%

Reduction in critical incident rates this year

161

Children and young people were supported in our emergency accommodation and residential programs

44%

of children and young people placed with us identify as Aboriginal or Torres Strait Islander



**DIANA GALLEGO**  
RESIDENTIAL PROGRAMS MANAGER



# INSPIRE PROGRAM

## PROGRAM SUMMARY:

The Inspire Program (Therapy, Outreach and REMAP) continues to support children and families who have been affected by trauma and harm, who are currently engaged with the Department of Children, Youth Justice and Multicultural Affairs.

All three therapeutic streams of the Inspire Program continue to deliver high quality therapeutic interventions to support vulnerable children and families. This includes supporting development of skills, improving the relationships in the home, improving safety, supporting case plan goals, and helping to ensure that children have opportunities develop a clear sense of identity within their family and cultural context.

Our Inspire therapists come from several different allied health disciplines, including Social Work, Art Therapy and Psychology, and work as a team to provide integrated therapy to children, young people and their parents/carers as well as facilitate therapeutic groups.

Our Therapeutic Support Workers in the Outreach Program facilitate our adventure-based activities group REMAP and provide one-on-one outreach support to young people and help support their transition into adulthood and out of the Child Protection System.



## PROGRAM HIGHLIGHTS:

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### OUTREACH & REMAP

**A REMAP camp was held at Lake Moogerah with six young people and three staff.** This included the addition of a Child, Adolescent and Family Therapist from within Inspire. Adventure based activities including hiking and canoeing were engaged in during the camp, supporting the young people to build their pro-social skills and self-esteem within a safe and supported environment.

**The REMAP program has continued to service various vulnerable clients across each school term and school holidays,** building and maintaining integral community connections with programs/services including but not limited to: Sails at Bayside (sailing with Brisbane City Council), KRANK (Go Karting at Kingston Park Raceway), True Relationships & Reproductive Health (Safe Sex and Healthy Relationship Workshops).

**Within the Outreach space various clients were supported across their transition from care** e.g. supporting clients to be housed, solidifying community connections and resilience building. Outreach clients continued to be supported, utilising a wraparound model of care provided through a high level of stakeholder engagement.

**During the year two Social Work placement students successfully completed their placements** within the Inspire Outreach Team, supporting both REMAP and Outreach young people during this time.



### THERAPY

**Circle of Security Parenting group facilitated in Term 3 of 2021 and Term 2 of 2022.** This group successfully supported several families in better responding to the needs of their children on contact visits and in the family home. Feedback from both groups thanked Silky Oaks for providing a non-judgmental and supportive space for them to experience learning that helped them understand their children better.

**The Inspire program ran Connected Kids program, a social skills program designed for children under 10 who need support to develop their social skills.** This program ran in the later part of 2021 and then was run again for children with neurodiversity in 2022.

**Inspire therapy supported Inspire Outreach to run their 2022 Camp.** Art Therapist, Anna Wood co-facilitated the camp with Outreach and supported young people to engage in activities and increase their skills in managing new and unfamiliar experiences.

**One student completed Masters of Art Therapy placements in Inspire Therapy** at the end of 2021, and another has started placement and is set to complete her studies at the end of 2022.



## CLIENT OUTCOMES & GOOD NEWS

### WHEN SMALL ACTIONS HAVE BIG MEANINGS

One of the things which gets most affected by a traumatic childhood is a child's ability to be generous and to share. When your childhood experiences include traumatic events, unsafe parenting and unstable housing, you can become very unsure of what is truly yours and can find it difficult to share what little you have with anyone else. This can include practical things, but also emotional things. Sharing jokes, toys, and games, talking about how your day went, or trusting others are all things that children who have experienced trauma can find difficult to be generous with. Instead, they are likely to hold things tightly and keep them locked inside to ensure that their precious thoughts, feelings and possessions won't also be taken from them.

**|| One of the most remarkable things that we get to witness in the therapy space is the rebuilding of a child's ability to share and be generous.**

It is a clear sign that the child has started to once again feel its ok to trust and care about people and the start of believing that others might care about them. It does not always happen on a large scale, but to us therapists, even the smallest gesture becomes big by way of what it represents.

An example that comes to mind is of H, a young person who we have recently worked with. H has moved home more times in her 7 years than most of us will in a lifetime and has not seen her parents in years. She has few possessions, and they are fiercely guarded

due to having lost so much to co-tenants, siblings or in the repeated process of relocation. When we first met, offering H a biscuit may well have resulted in her trying to take several, or sneak the packet when we weren't looking. But this behaviour was not indicative of her stealing or being aggressive, it was out of fear. She wanted to have as much of everything as possible, to help her feel as though she would still have something left in the event that she was stolen from, abused or had to move again. We have worked with H for a while and continued to share and be generous with her, so that bit by bit she would relearn what it is to trust again. Trust rebuilds slowly and these processes take time. That's why it meant so much to us, when just the other day, H and one of the therapists were sitting on the floor chatting about her day when she pulls a packet of biscuits out of her bag and asks **"would you like to share these with me?"**



## STATISTICS

### OUTREACH / REMAP - SOUTH EAST REGION

NUMBER OF CLIENTS

16

Target

38

July-Sept  
2021

40

Oct-Dec  
2021

30

Jan-Mar  
2022

27

Apr-June  
2022

### THERAPY- MORETON REGION

NUMBER OF CLIENTS

8

Target

20

July-Sept  
2021

15

Oct-Dec  
2021

17

Jan-Mar  
2022

18

Apr-June  
2022



**JOANNA MANGAN**  
ACTING INSPIRE MANAGER



## FAMILY CARE AND SUPPORT

### PROGRAM SUMMARY:

During 21/22 the Family Care and Support (FCS) Program continued to provide short-term supported accommodation, centre-based support, and mobile support to people experiencing homelessness, or who were at risk of homelessness.

As a specialist Homelessness Service (SHS) demand for support always outweighs capacity, but the team worked tirelessly to find outcomes in a challenging housing sector, continuing with partnerships with other housing providers and organisations to creatively seek housing outcomes for their clients.



**The FCS program prides itself on providing reliable, non-judgmental, and supportive case management, with Housing Support Workers building strong relationships with clients, who come to trust that they will be there for them.**

### PROGRAM HIGHLIGHTS:

- 321 people were supported through either supported accommodation, centre-based or mobile support during the year.
- 307 food hampers provided to vulnerable people from Bayside & Redlands.
- FCS was selected to receive additional funds to provide emergency brokerage through the Immediate Housing Response Fund to families who are experiencing, or at risk of, homelessness.
- Retaining two additional properties after successful tendering in the Community Housing Partnership Program (CHPP) through the Brisbane City Council.
- Continued provision of student placements within the FCS team.
- Effective recruitment resulting in a strong and supportive FCS team.

### CLIENT OUTCOMES & GOOD NEWS:

A mum and her four young children were sleeping rough in a tent in the backyard of her friend's home in the local area. The family were fleeing a domestic and family violence situation and the accommodation at the friend's home was not stable or viable long-term. The mum was applying daily for private rentals with no success due to high demand. The FCS team persistently advocated for an expedited resolution for this family's housing need. The situation continued to remain unresolved with stress levels being felt in the family.

After many weeks of continued advocacy and networking, a four-bedroom home became available in the Redlands area. The mum was supported to obtain the bond, rental grant and second hand furniture for the entire property. The family is going well and has started receiving support from local services. The client is still engaged with Silky Oaks and will remain engaged for another 12 months.



**TERRI BRADLEY**  
COMMUNITY PROGRAMS MANAGER







# EMBRACE WELLNESS HUB

## PROGRAM SUMMARY:

Embrace Wellness Hub currently offers a range of evidence based psychological and dietetic interventions and assessments for children, young people, adults and families. As a service focused on improving wellbeing, Embrace practitioners work in a holistic and trauma-informed manner and recognise each client is unique and thus has individual needs.


## CLIENT OUTCOMES & GOOD NEWS

### NDIS ADVOCACY

Two teenagers were referred to us for behavioural assessments. Both had low-level NDIS funding packages, however due to different changes in their circumstances, had a need for additional support. The outcome in both cases was an increase to support and funding available. One teen now engages in a day program aimed at increasing life skills and basic skills for future employment. This is about to increase to two days per week. Both clients continue to engage in regular therapy with the psychologist on an ongoing basis.


## PROGRAM HIGHLIGHTS:

- Embrace had its first student placement from the University of Southern Queensland undertake a placement under the scholarship program.
- Suite of services now offered has increased to include:
  - Employment Assistance Program
  - Work Cover treatment plans
  - External Supervision and mentoring
  - National Disability Insurance Scheme work
  - Mental Health Care Plans
  - General Practitioner Management Plans
  - Eating Disorder Management Plans
  - Department of Veterans' Affairs work



## STATISTICS

<b>246</b>	<b>50</b>
clients with ages ranging from 5 years to 87 years of age	Received referrals from 50 different referrers



**MONIQUE MIHAN**  
ACTING EMBRACE & PROGRAMS SERVICES MANAGER



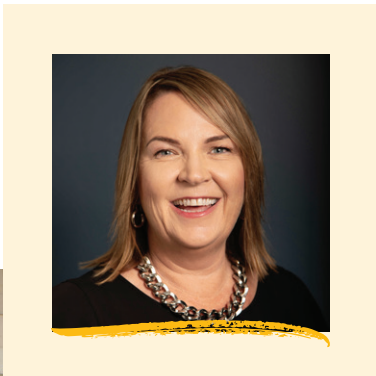
# OPP SHOP

## PROGRAM SUMMARY:

The Silky Oaks Opp Shop remains busy and active in supporting the community. This year, the impact the Opp Shop has on the lives of our customers, volunteers and workers has never been more apparent through positive reviews, in-store feedback, and customer stories we have the privilege of hearing each day.

**Despite the ongoing impact of the pandemic, we have remained one of the remaining few Opp Shop retail outlets in the Bayside area.**

We have had a change of management at the shop and welcome Sarah Dolan as our new Opp Shop Coordinator. Sarah is supported by an assistant, Tania Goller, and a faithful team of volunteers.



**MARIA BROWN**  
FINANCE MANAGER



## PROGRAM HIGHLIGHTS:

- Budget surplus at 30 June 2022 with profits continuing the mission of Silky Oaks
- Grant funding received to make building improvements for volunteer accessibility and comfort
- The continued support from the local community through quality donations
- In excess of \$29,400 worth of items given through external partnerships and charities

## CLIENT OUTCOMES & GOOD NEWS

We wish to thank the team at PepsiCo who partnered with us to complete the following projects:

- Christmas toy appeal (over 3 car loads worth)
- Hampers of hope non-perishable food donations
- Volunteer blitz who tackled painting the Opp Shop, tending to the garden areas around the campus and also created a veggie garden for use in our Inspire program



## PROGRAM SUMMARY:

The Childcare Centre (CCC) strives to ensure that solid and broad foundations are carefully sculptured by educators on a daily basis. This is achieved by supporting the individual learning and development of each child through child-centred, play-based learning. Trusting and reciprocal relationships are built between children, parents/carers and educators. This foundation facilitates a collaborative journey of support for families engaged at the CCC.

## CLIENT OUTCOMES & GOOD NEWS

We supported four children (in two separate families) under the Additional Child Care Subsidy (ACCS) model through Centrelink. This model provides 100% funding for the attendance of these children at the centre under specific criteria. For one family, we were successful in obtaining a 12-month approval due to a temporary reprieve in December 2021 when the service did not need to reapply every 13 weeks for the ACCS for children under child protection orders. For the other three children, we re-apply every 13 weeks. Evidence must be provided, and we work tirelessly to contact and collaborate with external agencies such as Child Protection, Intensive Family Care and Support, Family and Child Connect, BABI, Kumara, internal programs, and local doctors to obtain the letters of support for these families to enable the continuation of the enrolments at our service.

## PROGRAM HIGHLIGHTS:

- **Supporting additional needs children through the research and resourcing of specialist equipment** to enable inclusion in everyday experiences and the ability to be mobile around the service, including specially shaped art/craft materials, mobility chair, ramps, sensory toys.
- **Maintaining a healthy and safe environment for all families, workers and stakeholders during the COVID-19 pandemic.** The team were able to provide reassurance to clients who returned to the service after the initial phase of COVID-19, resulting in the service returning to 100% capacity.
- **Advocacy and successful access for families to Child Development Program (CDP), and other allied health professionals.**
- **Growing resilience among educators, children and their families, and community stakeholders**
- **Formalised new school-based traineeships** pathways for students studying to attain early years qualifications.

 This specialist and intensive case management work ensures access for our community to important early years services like Silky Oaks CCC.





## STATISTICS

73

Active families

81

Children in total

10

Children supported with complex additional support needs

99.6%

Centre at 99.6% capacity throughout the year despite pandemic impacts



**TRACEY LONGLEY**  
DIRECTOR OF EARLY YEARS

# Financial Statements

## STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2022 \$	2021 \$
Trading and operating income		1,660,999	1,620,495
Other income	4	8,757,137	8,175,009
Employee benefits expense		(7,832,224)	(7,726,632)
Depreciation and amortisation expense		(360,396)	(251,979)
Organisational costs		(752,505)	(188,481)
Other expenses	5	(2,500,897)	(3,460,531)
<b>PROFIT / (LOSS) FOR THE YEAR</b>		<b>(1,027,887)</b>	<b>(1,832,120)</b>
<b>OTHER COMPREHENSIVE INCOME</b>			
Revaluation gain on property		-	724,635
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>		<b>(1,027,887)</b>	<b>(1,107,485)</b>

## STATEMENT OF FINANCIAL POSITION

30 JUNE 2022

	NOTE	2022 \$	2021 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	6	82,799	822,946
Trade and other receivables	7	117,177	85,556
Other assets		22,921	11,697
<b>TOTAL CURRENT ASSETS</b>		<b>222,897</b>	<b>920,199</b>
<b>Non-Current Assets</b>			
Trade and other receivables	7	18,750	18,750
Property, plant and equipment	8	12,873,690	13,394,501
Right-of-use assets	10	373,360	-
<b>TOTAL NON-CURRENT ASSETS</b>		<b>13,265,800</b>	<b>13,413,251</b>
<b>TOTAL ASSETS</b>		<b>13,488,697</b>	<b>14,333,450</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and other payables	11	658,221	637,773
Borrowings	12	751,000	-
Short-term provisions	14	196,955	1,149,579
Employee benefits	13	698,578	677,602
Other financial liabilities	15	22,214	25,094
Lease liabilities	10	322,062	-
<b>TOTAL CURRENT LIABILITIES</b>		<b>2,649,030</b>	<b>2,490,048</b>
<b>Non-current liabilities</b>			
Employee benefits	13	76,671	115,743
Lease liabilities	10	63,224	-
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>139,895</b>	<b>115,743</b>
<b>TOTAL LIABILITIES</b>		<b>2,788,925</b>	<b>2,605,791</b>
<b>NET ASSETS</b>		<b>10,699,772</b>	<b>11,727,659</b>
<b>EQUITY</b>			
Reserves		8,878,037	8,888,037
Retained earnings		1,821,735	2,839,622
<b>TOTAL EQUITY</b>		<b>10,699,772</b>	<b>11,727,659</b>

## STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2022

	ASSET REVALUATION RESERVE	ACCUMULATED SURPLUS	TOTAL
	\$	\$	\$
<b>2022</b>			
Balance at 1 July 2021	8,888,037	2,839,622	11,727,659
Profit / (Loss) for the year	-	(1,027,887)	(1,027,887)
Adjustment relating to sale of property	(10,000)	(10,000)	-
<b>BALANCE AT 30 JUNE 2022</b>	<b>8,878,037</b>	<b>1,821,735</b>	<b>10,699,772</b>
<b>2021</b>			
Balance at 1 July 2020	8,163,402	4,671,741	12,835,143
Profit / (Loss) for the year	-	(1,832,120)	(1,832,120)
Adjustment relating to sale of property	724,635	-	724,635
<b>BALANCE AT 30 JUNE 2021</b>	<b>8,888,037</b>	<b>2,839,622</b>	<b>11,727,659</b>



## STATEMENT OF CASH FLOWS

### FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2022 \$	2021 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Receipts from customers		10,204,717	9,684,125
Payments to suppliers and employees		(12,084,847)	(10,898,107)
Interest paid		(4,436)	-
Interest received		(228)	4,072
Net cash provided by/(used in) operating activities	17	(1,884,794)	(1,209,910)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Movement in property, plant and equipment		393,647	(477,278)
Net cash provided by/(used in) investing activities		393,647	(477,278)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>			
Proceeds from borrowings		751,000	-
Net cash provided by/(used in) financing activities		751,000	-
Net increase/(decrease) in cash and cash equivalents held		(740,147)	(1,687,188)
Cash and cash equivalents at beginning of year		822,946	2,510,134
Cash and cash equivalents at end of financial year	6	82,799	822,946

# Acknowledgements and Thanks

## SUPPORTERS AND PARTNERSHIPS:

Silky Oaks would like to thank the following supporters and partnerships:

- Financial donors
- Strategic partnerships and alliances
- Churches
- Charities and not-for-profit organisations
- Local education providers
- Schools and P&C associations
- Suppliers, contractors, and business partners
- All individuals, clubs and community groups who have donated to us.

## GOVERNMENT FUNDING PARTNERS:

Silky Oaks acknowledges our government funding partners:

- Brisbane City Council
- Department of Children, Youth Justice and Multicultural Affairs
- Department of Communities, Housing and Digital Economy

We acknowledge and thank all staff, volunteers, and contractors who continue to partner with us to support people and communities to thrive







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